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# INDIANABUSINESSREVIEW



**Bio-Statistics:**  
Comparing the Productivity  
and Importance of the Life Sciences



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## From the Editor

A scant three years ago the IBRC partnered with BioCrossroads on an initiative to analyze economic, workforce and innovation data to help BioCrossroads monitor and advance Indiana's signature life sciences strengths. Our analysis continues to confirm what many in the field, including BioCrossroads, suspected—that Indiana's life sciences sector is one of the strongest in the nation. This holds true across many dimensions including employment, exports, FDA filings, and patent activity.

BioCrossroads has provided us with critical intelligence about new start-ups, trends they are seeing in the industry, and the nuances of what actually constitutes life sciences "industry sectors." Together we have built a new knowledge-transfer channel that has yielded many fresh insights. In this issue of the IBR, we introduce new indexes of the life sciences industry's productivity and profitability, making comparisons across the United States.



# Bio-Statistics: Comparing the Productivity and Importance of the Life Sciences

Timothy F. Slaper, Ph.D.: Director of Economic Analysis, Indiana Business Research Center, Indiana University Kelley School of Business

**F**or decades, the life sciences—centered on the pharmaceutical and medical device industries—have been a powerhouse of innovation, technological advancement and economic growth. This article reports how Indiana’s life sciences sector compares to other states.

While there are multiple indicators of industry performance, for example, the number of patents awarded or the employment in the sector, we explore which states have the greatest level of manufacturing productivity and in which states are the life science industries particularly vital to employment and economic growth.

Manufacturing combines the inputs of capital, labor, materials, energy and purchased services to make physical products. Productivity is a measure relating a quantity (or value) of output to the inputs required to produce it. Productivity is often related to the quantity of labor—measured by labor hours or number of workers—required for a given output. But productivity also can describe the quantity of all inputs for a given output. Economists are interested in changes in productivity over time because, as an industry or national economy’s productivity grows, so do the returns to labor and capital. Rather than comparing productivity over time, this analysis takes a snapshot of productivity in the life science industries and compares industry productivity across states.

Our research, built through a partnership with BioCrossroads that focuses on life science metrics for Indiana, attempts to answer the question “In which states are the life science industries the most productive?”

Productivity is presented in two ways: 1) the traditional labor productivity that measures labor inputs against output, and 2) the quantity of what is left over—the residual earnings after payroll and materials and other purchased inputs—as a recovery of and return to capital. The latter might be thought of as a profitability measure. The measures used in this analysis do not comport with strict categories of productivity as understood by economic theory, but they do serve well to make comparisons across states.

We then shift attention to evaluating the effect that the life sciences have on state gross domestic product (GDP) and rank the states in terms of life science employment concentration.

## Definitions

A key concept in the theory of the firm in economics is productivity. Productivity measures the degree to which the firm’s inputs—labor, energy, capital, resources, raw materials and technology—are combined to produce a volume of output. The firm’s goal is to maximize output with a minimum of inputs. Thus, high productivity describes producing more with less (that is, relative to other producers).

Economic output is usually defined as value-added and is comprised mostly of compensation, profits and, in cases for which intellectual property is important, royalties, i.e., returns to patents plus rents, net interest and other miscellaneous income. GDP is the sum of all value-added across the economy. In effect, GDP is income to somebody. Greater productivity, therefore, means greater income.

## Summary of Findings

- *Indiana’s manufacturing productivity in pharmaceuticals ranks second in the nation, and productivity in medical devices ranks third.*
- *Indiana ranks third in the nation in labor productivity and third in profitability for the aggregate manufacturing life science category.*
- *Indiana ranks fifth in the country for employment concentration for the entire life science sector, including employment in life science services like research and development in biotechnology and medical labs.*
- *Indiana has the greatest employment concentration in surgical appliance and supplies manufacturing in the country and is second in pharmaceutical preparation manufacturing.*
- *The life science manufacturing industries are an economic output and income booster for Indiana.*

Ideally, input and output data would be available annually at the most detailed industry level, that is, the six-digit North American Industry Classification System (NAICS). The focus of this part of the analysis is manufacturing and is constrained by the available data. The most current manufacturing data come from the Census Bureau’s Annual Survey of Manufacturers (ASM). The greatest level of detail for

these annual data are at the four-digit NAICS level. (The complete list of life science industries and the relevant six-digit components are provided in the appendix available at [www.ibrc.indiana.edu/ibr/2013/fall/appendix.html](http://www.ibrc.indiana.edu/ibr/2013/fall/appendix.html).)

As a result, this analysis includes three life science subsectors (identified by four-digit NAICS code), i.e., the subsectors for which life science industries as identified by six-digit NAICS code make up more than 50 percent of annual shipments (based on the detailed 2007 Census of Manufactures). The subsectors are pesticide, fertilizer and other agricultural chemical manufacturing (3253); pharmaceutical and medicine manufacturing (3254); and medical equipment and supplies manufacturing (3391). These three form a “pure-play” definition of the life sciences given the available data.

One should note that a more comprehensive analysis would include sectors other than just manufacturing, for example, R&D in biotechnology, but data for the service sectors are not as comprehensive, detailed or current as manufacturing.

## Methodology

We constructed state-level indexes of productivity in life sciences manufacturing using the data categories collected by the ASM. The ASM (and Economic Census) provide a variable called “value-added,” which reflects the difference between the final value of an industry’s total shipments and the cost of most inputs to produce those shipments. Value-added in this sense is not exactly the same as value-added in national income accounting.<sup>1</sup> While the “materials” variable of the ASM includes raw inputs, energy and contract work performed by others, it leaves out purchased services and overhead. For the purposes of this analysis, the ASM value-added is a reasonable measure for the returns to labor (payroll and benefits), returns to intellectual property and royalties

(e.g., on patents), and returns to capital (or profits).

Productivity statistics across states were compared by creating an index using three measures that are used in traditional productivity analysis: value-added per production worker, value-added per production labor hour and value-added per employee (i.e., both production and non-production workers).

Profitability statistics across states were compared by creating an index of three measures: the value-added to shipment ratio, value-added to payroll and materials ratio and value-added to capital expenditures. The latter measure is probably the weakest of the six since capital expenditures on plant and equipment can vary each year and do not include the eminently important capitalized research and development or the purchase of intellectual property, in addition to land or maintenance and repair expenses that extend the life of the plant and equipment. That said, because it treats all firms and industries alike, it does provide a metric to compare investment and returns. Ideally, payroll would include benefits, but the factor to ratchet-up payroll to be fully loaded compensation—that is, wages/salaries plus other compensation including benefits and fringes—is not reported by industry at the state level.

The six measures—three for labor productivity and three for profitability—were compiled for each industry, as well as a combined pure-play life science sector, in each state. Each measure was converted to an index by dividing the state-level productivity metric into the same productivity metric for the nation as a whole. Thus, a value of 1 indicates that the state is exactly as productive or profitable as the U.S. average. Values above 1 indicate greater productivity, and values below 1 indicate lower productivity.

The final state-level indexes consist of a simple average of the three components. For the pure-play life science combination, each index

is an industry blend; value-added for pharmaceuticals, devices and agricultural chemicals were added together and worker hours were added together, etc. Thus, in the calculation of the indexes, the pure-play life science sector measures were weighted by the relative size of that industry within the pure-play subsector. Like the individual industry indexes, they are comprised of the simple average of the three component indexes.

Finally, the indexes are reported based on whether there was a complete complement of data or not. Why are there cases without complete data? The Census Bureau will suppress data when the values are not considered statistically robust enough for publishing—recall that this is a survey and a survey can suffer from non-response or under-coverage—or when the data may reveal information particular to individual firms. Comparing states with incomplete or missing data would bias the results, so this article only includes states with complete data. Results for states that were not complete are reported in the appendix.

## Findings

For the pharmaceutical industry, there were sufficient data for 25 states. The index values for the top 10 are shown in **Table 1**. All 25 pharmaceutical “complete” states as well as those “suppressed” states can be found in the appendix. Indiana beat out all other states in pharmaceutical manufacturing productivity except for Delaware and was fourth in terms of profitability in 2011.

For the medical equipment industry, there were sufficient data for 29 states. The index values for the top 10 are shown in **Table 2**. All medical equipment states can be found in the appendix. As the table shows, Indiana was fourth, beating out North Carolina in terms of productivity and profitability, but fell below Colorado and Nebraska. That

■ **TABLE 1: Pharmaceutical and Medicine Manufacturing, 2011**

State	Productivity Index	Profitability Index	Profitability Rank	Average Production Wage	Average Pay	Shipments (in thousands)
Delaware	3.34	1.86	2	\$74,626	\$88,248	N/A
Indiana	2.80	1.54	4	\$66,057	\$80,876	18,752,744
North Carolina	2.33	1.74	3	\$64,729	\$70,996	30,901,774
Tennessee	1.53	1.25	9	\$60,834	\$91,985	3,308,174
Virginia	1.33	1.89	1	\$71,562	\$85,295	3,402,322
California	1.14	1.14	10	\$62,468	\$95,546	36,642,384
Illinois	1.01	0.83	19	\$76,257	\$110,554	12,848,054
Nebraska	0.91	1.28	6	\$55,976	\$65,397	1,488,653
New York	0.88	1.05	12	\$42,637	\$60,941	16,205,130
Texas	0.87	1.50	5	\$50,780	\$59,225	4,770,121

Source: IBRC, using Annual Survey of Manufacturing data

■ **TABLE 2: Medical Equipment and Supplies Manufacturing, 2011**

State	Productivity Index	Profitability Index	Profitability Rank	Average Production Wage	Average Pay	Shipments (in thousands)
Colorado	1.72	1.37	6	\$36,230	\$65,410	2,760,509
Nebraska	1.62	1.27	10	\$38,713	\$42,447	2,097,152
Indiana	1.59	1.40	5	\$40,666	\$54,380	7,365,963
North Carolina	1.51	1.35	7	\$40,049	\$53,098	2,807,768
Arizona	1.47	1.48	3	\$41,261	\$66,704	1,695,970
Minnesota	1.39	1.07	14	\$39,521	\$72,560	4,150,320
California	1.31	1.11	13	\$39,167	\$68,495	17,234,799
Utah	1.30	0.86	24	\$46,792	\$63,598	1,921,562
Rhode Island	1.26	1.64	2	\$32,813	\$69,202	620,672
Tennessee	1.18	1.12	12	\$30,254	\$56,100	2,584,271

Source: IBRC, using Annual Survey of Manufacturing data

■ **TABLE 3: Pesticide, Fertilizer and Other Agricultural Chemical Manufacturing, 2011**

State	Productivity Index	Profitability Index	Profitability Rank	Average Production Wage	Average Pay	Shipments (in thousands)
Missouri	1.6	1.4	2	\$54,365	\$65,865	3,395,907
Louisiana	1.5	0.7	9	\$82,305	\$86,601	4,846,293
Florida	1.1	1.1	6	\$58,324	\$63,420	6,311,117
Ohio	1.0	1.3	4	\$54,434	\$60,214	1,484,138
Alabama	0.9	1.3	3	\$51,044	\$60,749	763,638
Iowa	0.8	1.1	7	\$67,148	\$56,347	996,699
Georgia	0.7	0.9	8	\$37,920	\$44,852	1,067,560
North Carolina	0.7	1.5	1	\$63,333	\$67,081	1,512,049
California	0.6	1.3	5	\$44,978	\$53,883	1,170,382
Texas	0.5	0.7	10	\$63,137	\$68,750	1,270,842

Source: IBRC, using Annual Survey of Manufacturing data

*View the appendix for this article at [www.ibrc.indiana.edu/ibr/2013/fall/appendix.html](http://www.ibrc.indiana.edu/ibr/2013/fall/appendix.html).*

said, Indiana shipped more product than both of those states combined.

The ASM does not report data for Indiana in the pesticide, fertilizer and other agricultural chemical manufacturing industry (NAICS 3253), but it is considered in the set of life science industries. A relative handful of the states (10) have an appreciable presence for this sector. In the case of Louisiana, this industry is the sole entry in the life sciences, whereas in North Carolina or California, the industry plays a relatively minor but still significant role in the life science industry portfolio. **Table 3** presents the productivity of this industry.

Examining the pure-play life sciences category that blends all three industries, Indiana holds its own, ranking third for both productivity and profitability (see **Table 4**). North Carolina, with solid rankings for all three industries and for both productivity and profitability, tops the list. Louisiana rockets up to second place, but recall that their only industry in the mix is agricultural chemicals and that the state's rank for profitability is 35th, likely because they have such a high capital requirement for plant and equipment. Recall that the "blending" of the pure-play life sciences weights each of the component industries and component measures, such as value-added, payroll, shipments or employment, based on the size of the individual component measures.

Indiana is far-and-away the most productive and profitable state in the Midwest in terms of life science manufacturing, with some Midwestern states consistently falling below the national productivity average (see **Figure 1**). The evidence shows clear signs that Indiana is both a major player in the life science sector and a productive player as well. While this represents a 2011 snapshot, Indiana has been in the top position in the Midwest since the last economic census in 2007. The relative ranking and productivity

### Implications for State GDP

Productivity and profitability should also be reflected in economic growth and the standard of living. In an earlier analysis, one looked at the effect that the life science sector has on state per capita personal income.\* In this analysis, the attention is turned to the effects on GDP. State-level data on per capita GDP were compared to life science manufacturing productivity by state. While the life sciences are a relatively small portion of state employment, the industries have an outsized effect on state economic output.

Life science productivity has a positive correlation with per capita GDP. Based on the modeled relationship between the productivity of manufacturing medical devices and pharmaceuticals and GDP, every 0.1 increase in the productivity index boosts GDP per capita by \$340. In other words, the GDP per capita difference between the most productive state and the least productive state in life science manufacturing in 2011 is \$7,760, based on this (admittedly simple) model.

This substantial difference reflects the effect of productivity in just one economic sector on a state's entire economy. The life science industries are certainly an output and income booster for the state. The model would expect a per capita GDP of \$46,060 for Indiana—above the national average. But Indiana's actual per capita GDP in 2011 was \$36,970—below the national average—even with the GDP boosting effects of the life sciences.

If it weren't for the life sciences, therefore, Indiana's personal income and standard of living would be noticeably worse than it is today. This fact is also reflected in the relative concentration of employment in the life science sector.

\* Timothy F. Slaper, "Life Science Industries Increase Indiana's Personal Income," *InContext*, May-June 2013, [www.incontext.indiana.edu/2013/may-jun/article1.asp](http://www.incontext.indiana.edu/2013/may-jun/article1.asp).

positions have changed little over time, based on the ASM data that run from 2008 to 2011.

### The Relative Importance of the Life Sciences

Comparing employment concentration, also known as employment location

quotient, using standard government-issued data can be frustrating since much of the information is suppressed. Fortunately, the Indiana Business Research Center has developed algorithms to estimate the "holes" in the data from the Quarterly Census of Employment

■ **TABLE 4: Top 10 States for the Pure-Play Life Sciences, 2011**

State	Productivity Index	Profitability Index	Profitability Rank
North Carolina	2.75	1.82	2
Louisiana	2.16	0.45	35
Indiana	2.00	1.60	3
Nebraska	1.50	1.46	5
Florida	1.47	0.63	32
Missouri	1.39	0.74	30
Maryland	1.37	1.22	9
Virginia	1.33	1.96	1
California	1.19	1.19	11
Tennessee	1.08	1.23	8

Source: IBRC, using Annual Survey of Manufacturing data



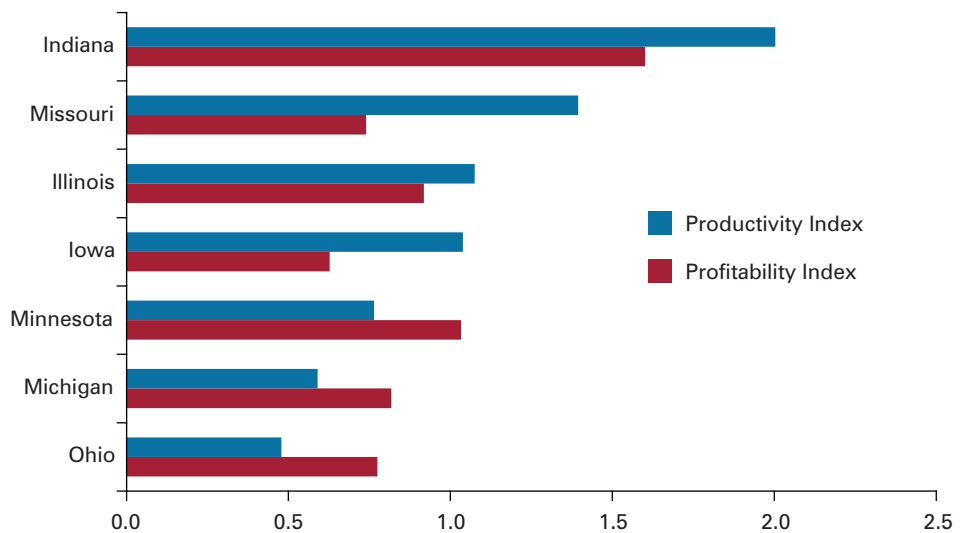
and Wages (QCEW) at the six-digit level. Using these proprietary data, one can compare the relative importance of various life science industries in the states.

Twenty-four six-digit industries are considered life sciences—by and large derived from the industry set developed by the Battelle Memorial Institute—excluding the other provisional industries in health information technology and specialized transportation and logistics associated with many life science products. To keep the analysis manageable and focused on the industries within life sciences with greater levels of employment, the set of industries was trimmed based on the national percentage of the six-digit industries within the total life science sector. In other words, only high-volume six-digit industries in the U.S. were examined to determine the life science location quotients among the states. These eight industries, presented in **Table 5**, represent 80 percent of the life science sector in the country as a whole.

**Table 6** shows the life science industry employment concentration with respect to a state’s entire workforce for Midwestern states. It points to where the states are particularly concentrated within the sector. Indiana is particularly heavy in pharmaceutical manufacturing, unlike most of the Midwest. Both the percentage in all life sciences for Indiana and Minnesota (the top line) of 1.7 percent and 1.5 percent, respectively, and the industry concentration rankings (based on location quotients) for these two states for many industries show that they lead the region and hold their own nationwide. It also shows that Minnesota is particularly concentrated in electromedical manufacturing. On the other hand, the entire region, with the exception of Missouri, is not particularly strong in the biotechnology R&D industry.

Indiana’s (and the rest of the Midwest’s) employment concentration

**FIGURE 1: Life Science Productivity and Profitability in the Midwest, 2011**



Source: IBRC, using Annual Survey of Manufacturing data

**TABLE 5: Dominant Industries within the Life Sciences—Percentage of National Employment Greater than 3 Percent, 2011**

NAICS	Industry	Percent
325412	Pharmaceutical Preparation Manufacturing	12.5%
334510	Electromedical Apparatus Manufacturing	3.7%
339112	Surgical and Medical Instrument Manufacturing	7.2%
339113	Surgical Appliance and Supplies Manufacturing	6.1%
541711	Research & Design in Biotechnology	8.7%
541712	Research & Design in the Physical, Engineering, and Life Sciences (Except Biotech)*	27.8%
621511	Medical Laboratories	10.2%
621512	Diagnostic Imaging Centers	4.2%

\*Employment in 541712 is dominated by the physical sciences and engineering.  
Source: IBRC, using Quarterly Census of Employment and Wages data and IBRC estimates for QCEW suppressed data

in the service industry of research and design in the physical, engineering and life sciences (except biotech)<sup>2</sup>—“all-purpose R&D”—is, at first look, underwhelming. One may be led to believe that there is a lack of commitment to invention, patents and high-tech in the state. But the industry employment figures may mislead.

There are several reasons to be cautious about interpreting the low concentration in all-purpose R&D as an indicator that the state lacks in technological development in the life sciences, or, for that matter, any high-tech industry. First of all, a majority of the work in the all-purpose R&D industry is not in the life sciences. Second, many, if not most, of the

scientists and engineers are counted within their respective manufacturing industry. Based on NAICS industry definitions, the scientists and scientific activity should appear in the all-purpose R&D industry. The data collection and reporting system, however, aggregates them with production workers in the manufacturing establishments. Third, those who track patent filings for the life sciences in Indiana are quick to point out that most patents are awarded to corporations that have headquarters, R&D labs and manufacturing activities all together in one location. This final point became evident as one attempted to understand how the data reports low

**TABLE 6: Industry Share of State's Total Workforce in the Life Science Industries and U.S. Ranking in Terms of Employment Concentration, 2011**

Leading Life Science Industries	Illinois	Indiana	Kentucky	Michigan	Minnesota	Missouri	Ohio	Wisconsin
Employment in All Life Sciences (Excluding Research & Design in the Physical, Engineering and Life Sciences)	0.89%	1.70%	0.40%	0.73%	1.47%	0.78%	0.68%	0.85%
<i>Rank in the U.S.</i>	18	5	43	26	6	22	31	20
Pharmaceutical Preparation Manufacturing	0.30%	0.52%	0.03%	0.17%	0.05%	0.10%	0.10%	0.07%
<i>Rank in the U.S.</i>	6	2	40	13	29	16	18	23
Electromedical Apparatus Manufacturing	0.02%	0.00%	0.00%	0.01%	0.51%	0.00%	0.01%	0.06%
<i>Rank in the U.S.</i>	22	40	42	30	1	43	27	10
Surgical and Medical Instrument Manufacturing	0.10%	0.33%	0.01%	0.06%	0.36%	0.06%	0.04%	0.07%
<i>Rank in the U.S.</i>	13	4	39	21	2	22	25	17
Surgical Appliance and Supplies Manufacturing	0.05%	0.33%	0.05%	0.16%	0.14%	0.03%	0.10%	0.05%
<i>Rank in the U.S.</i>	30	1	27	5	9	36	13	31
Research & Design in Biotechnology	0.04%	0.05%	0.02%	0.07%	0.04%	0.15%	0.06%	0.03%
<i>Rank in the U.S.</i>	32	24	39	17	29	9	21	33
Research & Design in the Physical, Engineering and Life Sciences (Except Biotech)	0.36%	0.12%	0.05%	0.40%	0.23%	0.24%	0.24%	0.16%
<i>Rank in the U.S.</i>	15	38	50	12	25	24	23	29
Medical Laboratories	0.10%	0.17%	0.10%	0.06%	0.08%	0.12%	0.11%	0.09%
<i>Rank in the U.S.</i>	34	8	32	42	40	23	29	35
Diagnostic Imaging Centers	0.03%	0.03%	0.03%	0.04%	0.02%	0.03%	0.05%	0.02%
<i>Rank in the U.S.</i>	42	38	37	25	46	36	19	47

Note: Shaded cells indicate a top 10 ranking.  
 Source: IBRC, using Quarterly Census of Employment and Wages data and IBRC estimates for QCEW suppressed data

R&D concentrations despite Indiana's patent and research activities. (See sidebar for more detail on the data.)

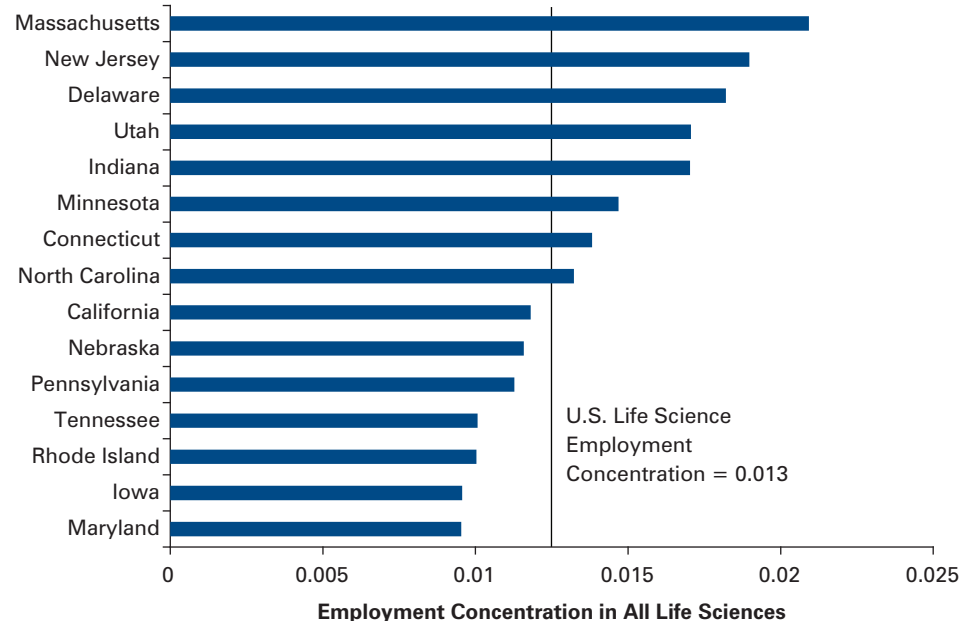
To summarize, those engaged in R&D are counted in their respective manufacturing industry, be it automotive or chemicals or aerospace, and, as a result, the QCEW data for the all-purpose R&D industry undercounts the number of engineers and scientists (and their activity) in the state.

Consider that another measure of R&D intensity puts Indiana in better light. State data for funds spent on R&D of all types (from the National Science Foundation) divided by statewide employment places Indiana in 13th position, behind Michigan (7), Minnesota (11) and Illinois (12). In other words, the employment concentration data does not allow one to make definitive statements about Indiana's or the Midwest's apparent lack of activity in conducting R&D and innovating.

Figure 2 shows the states with the greatest concentration in life science employment. Indiana ranks well at

fifth, but those states ranking higher do so because of a stronger showing in R&D and, in the case of Utah,

**FIGURE 2: Top 15 States in Life Science Employment Concentration**



Source: IBRC, using Quarterly Census of Employment and Wages data and IBRC estimates for QCEW suppressed data



particular strength in surgical and medical instrument manufacturing and medical laboratories.

## Conclusion

While Indiana is the 16th-largest state in terms of its economic output and population, the state ranks third in terms of life science manufacturing productivity.

Indiana ranks fifth among states for employment concentration in life science industries. The state ranks 24th in employment concentration in the industry of biotechnology R&D, but this statistic appears to under-report the scientists and engineers who are working in R&D. (They are

reported as employed in a life science manufacturing industry.)

It is critical to know Indiana's capacity for, and resources devoted to, R&D. Research and development drives innovation and is critical for future productivity gains. As a result, business leaders and state policy makers would be wise to ensure that activities in manufacturing and R&D are balanced. The creation of the Indiana Biosciences Research Institute ([www.indianabiosciences.org](http://www.indianabiosciences.org)), the first industry-led bioscience research institute in the country, will have R&D at the forefront of its mission. That vision and focus should help to ensure that Indiana will remain a leader in the life sciences industry

and that the sector will continue to create a dynamic and future-focused economy. ■

## Notes

1. Strictly speaking, GDP is equal to all value-added in the economy. Value-added in a strict national income accounting framework can be measured by subtracting the cost of materials, energy and purchased services from revenues (or in this case the value of shipments).
2. Companies represented by NAICS 541712 provide research and experimental development in the physical, engineering, and life sciences, such as agriculture, electronics, environmental, biology, botany, computers, chemistry, food, fisheries, forests, geology, health, mathematics, medicine, oceanography, pharmacy, physics, veterinary and other allied subjects.



## For Data Geeks Only

*Sometimes data can mislead*

**The takeaway:** *Employment by industry statistics may misrepresent employment depending on the data set in use. Based on County Business Pattern data, one posits that the Census Bureau 1) places R&D life science workers in the biotech and all-purpose R&D industries and 2) places life science workers at company headquarters in the management of companies industry. The Quarterly Census of Employment and Wages (QCEW) data from the Bureau of Labor Statistics (BLS), on the other hand, appears to place them all in manufacturing. As a result, the QCEW data understates R&D workers and, by extension, the R&D activity in the state.*

An interesting outcome of the federal government's fractured statistical system became evident conducting this analysis. There are several statistical agencies dispersed through the federal departments—for example, the Census Bureau and the Bureau of Economic Analysis are in the Department of Commerce whereas the BLS resides within the Department of Labor. Census, by law, cannot share much of its data with other agencies.

It turns out that Census and the BLS have different establishment lists. An establishment is a location, an address, for a business (or nonprofit or government office). Data for employment and wages, for example, are collected at the establishment level and aggregated by industry, county, state, ownership type, etc. In the main, BLS developed their list based on state workforce agencies' unemployment insurance filings (and not all establishments have to file for unemployment insurance). The Census list is initially derived from the Internal Revenue Service as a source of business information. Census also uses administrative records from the Social Security Administration, in addition to information from the BLS and their own annual Company Organization Survey.

Still awake? There are differences in the collection, scope, data definitions and reference periods for the above sources. One particularly interesting difference is that the definition of an active establishment varies depending on the data

set. In the aggregate, the number of BLS and Census establishments differed by about 8 percent in 2001. This difference doesn't consider the degree of overlap between the two lists of some 7 million plus establishments each.

The micro data were compared for the two 2003 establishment lists. Researchers found that for certain sectors, differences in the published data for industry and state combinations may be explained by differences in industry coding of moderately large multi-establishment companies. For example, states could vary in terms of coding a firm's headquarters as a manufacturing establishment or mining establishment. It turns out that multi-establishment businesses, ones that have several activities—manufacturing, logistics, R&D, headquarters, for example—in several locations, can be assigned different NAICS codes in the Census list, but one NAICS code in the BLS list. Moreover, this difference in coding can vary from one state to another.

A single, unified statistical agency that can share data amongst itself, like most other countries have, might be a good idea.

For those who wish to know more about the need for statistical agency data sharing and why it is important, please consult these articles:

Becker, Randy, et al. "A Comparison of the Business Registers Used by the Bureau of Labor Statistics and the Bureau of the Census." Joint Statistical Meetings. 2005.

Fairman, Kristin, et al. "An Analysis of Key Differences in Micro Data: Results from the Business List Comparison Project." U.S. Census Bureau Center for Economic Studies Paper No. CES-WP-08-28, 2008.

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# State Revenue Collection through the Great Recession

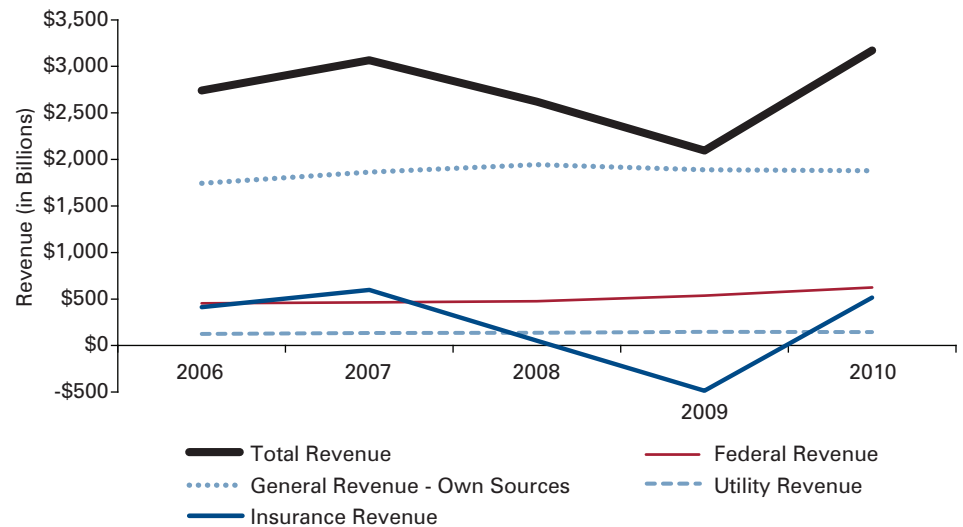
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The Great Recession of 2008 caused a major blow to the economic health of state and local governments across the United States—many of which lost substantial amounts of revenue and incurred additional debt to compensate for the lack of income and spending by their residents and companies. Some states are at least better able than others to collect general revenue from their own sources—through taxes and charges—to mitigate the effect of their broader deficits. Collecting funds from utilities is also another way states gain revenue, as well as insurance trust revenue, particularly for state employee retirement. Beyond revenue from their own sources, some states also rely on support from the federal government.

This article looks at all forms of revenue collected by state governments (including their local municipalities) but pays particular attention to general revenue from in-state sources.

Tax strategies among the states vary widely on the extent to which they collect funds from individual or corporate income taxes, general or focused sales taxes, or from property taxes at the local level. The strategies are often labeled “progressive” or “pro-business” by the burden they place on low-income workers relative to high-income workers and corporations. States also vary on the extent to which they charge fees for public services like education, medical care and highways—as well as for sewerage and the use of natural resources. Understanding the unique income patterns of states can inform the debate on how states can balance their revenue strategies for stable funding of services to avoid the risks

FIGURE 1: Overall Revenue Trends by Components, State and Local Governments for Fiscal Years Ending 2006 through 2010



Note: Liquor store revenue is also included in total revenue. Source: Author’s calculations, using data from the U.S. Census Bureau’s Annual Surveys of State and Local Government Finances

of income shortfalls and debt during recessionary cycles.

In this article, state and local government revenue collection patterns are examined across the 50 states and the District of Columbia between 2005 and 2010 to take a preliminary look at what strategies may have allowed states to maintain revenue growth from their own sources. Data for the five fiscal years ending between 2006 and 2010 comes from the U.S. Census Bureau’s Annual Surveys of State and Local Government Finances, which prepares more than 200 estimates of federal, state and local revenue sources—as well as expenditure, cash and debt—for every state.

## Overall Revenue Including Utilities and Insurance Trusts

How badly did state revenue collection suffer through the economic recession? Figure 1 shows

that states lost a staggering 31.7 percent of total revenue (nominal dollars) between the 2006-2007 fiscal year and the 2008-2009 fiscal year. However, Figure 1 also shows that the primary driver for such a decline is the fact that state governments borrowed extensively to obtain insurance revenues so that this value was actually negative by \$487 billion in the 2008-2009 fiscal year. To partly compensate for the large state losses in revenue, the federal government increased its support to states over this period, particularly from the 2007-2008 fiscal year when it distributed \$477 billion to the distribution of \$623 billion in the 2009-2010 fiscal year (a 31% increase).

Obscured by the tremendous loss in overall revenues is the fact that states did not lose as much general revenue from their own sources such as taxes and charges. These had a relatively smaller decline from \$1.94

trillion in the 2007-2008 fiscal year to \$1.88 trillion by the 2009-2010 period (see **Figure 1**). In fact, eight states—Arkansas, Colorado, Iowa, Maryland, Nebraska, New Hampshire, North Dakota and Oregon—actually increased income from their own sources during this tough economic period (see **Figure 2**).

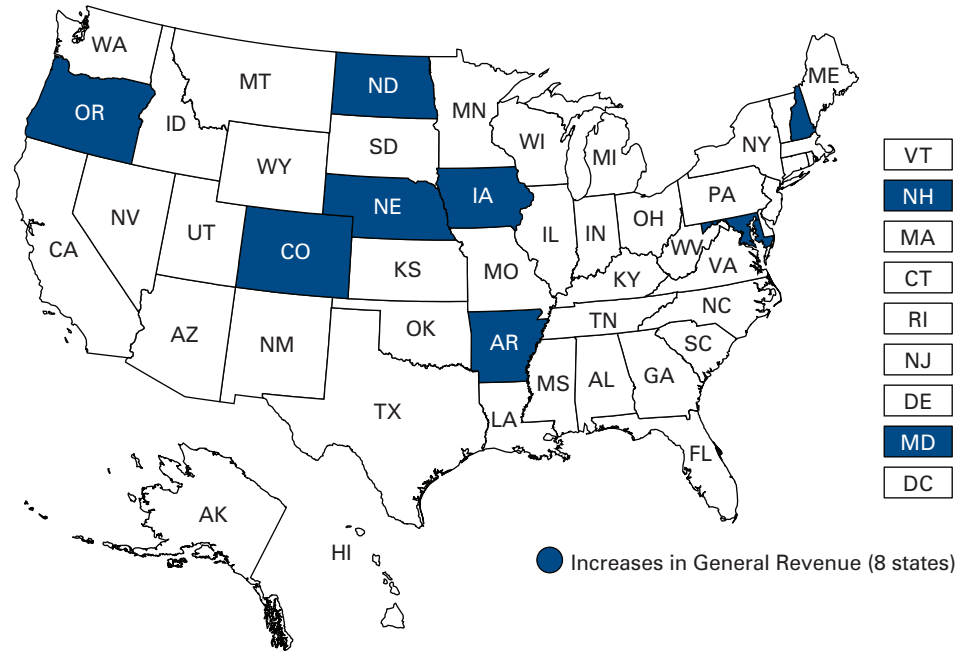
**General Revenue Collection: Taxes and Charges**

The ability of some states to maintain growth in general revenue from in-state sources has a lot to do with their strategies for obtaining revenue from their residents and visitors. The biggest component of revenue comes from charges for services they provide including education, hospitals, highways, sewerage and solid waste management. On average, these charges amounted to approximately 31.7 percent of general revenue during the 2005-2010 period. However, **Figure 3** shows that during the recession, states’ revenue from charges, stayed fairly constant at just over \$600 billion for the three straight fiscal years ending 2008 through 2010.

The second most popular form of revenue collection for state governments are property taxes usually levied through local municipalities. Unlike charges, this form of revenue became increasingly lucrative despite the recession, increasing throughout this period at roughly \$21 billion each year through 2008-2009 and an additional \$10 billion during the fifth year.

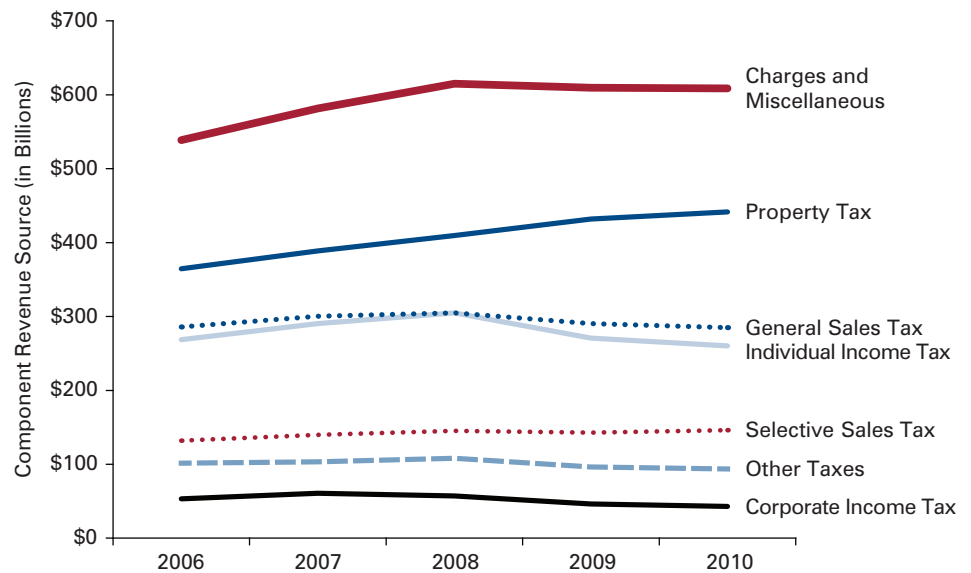
Virtually tying as the third and fourth most popular revenue sources for state governments are general sales taxes and individual income taxes. These forms of revenue had similar fates before and after the 2008 recession, each growing to approximately \$300 billion by the end of the 2007-2008 fiscal year before revenue from general sales tax declined to \$285 billion and revenue from individual income tax declined to \$260 billion by 2009-2010.

**FIGURE 2: States with Increases in General Revenue (Taxes and Charges from State Sources) between the 2005-2006 and 2009-2010 Fiscal Years**



Source: Author’s calculations, using data from the U.S. Census Bureau’s Annual Surveys of State and Local Government Finances

**FIGURE 3: General Revenue Trends by Component for Fiscal Years Ending 2006 through 2010**



Note: The charges and miscellaneous category includes current charges such as education, hospitals and sewerage, as well as interest earnings.  
Source: Author’s calculations, using data from the U.S. Census Bureau’s Annual Surveys of State and Local Government Finances

Other internal sources for state funding were mostly level during this five-year period. These include selective sales taxes on specific

products like motor fuel, alcohol and tobacco or public utilities which stayed at approximately \$141 billion. States also charged roughly \$100



**TABLE 1: Summary of State General Revenue Collection Strategies from In-State Sources, Average Percentages by Revenue Components, 2005 to 2010**

Revenue Strategy	Number of States	Property Tax	General Sales Tax	Selected Sales Tax	Individual Income Tax	Corporate Income Tax	Other Tax	Charges
No Individual Income Tax	8	20.4	<b>21.0</b>	8.5	<b>0.1</b>	<b>1.8</b>	<b>11.6</b>	<b>36.7</b>
No General Sales Tax	4	23.9	<b>0.0</b>	8.6	14.4	<b>4.2</b>	<b>11.2</b>	<b>37.6</b>
Balanced-Higher Charges	18	<b>16.6</b>	<b>16.9</b>	7.5	<b>13.9</b>	<b>2.3</b>	6.0	<b>36.8</b>
Balanced-Lower Charges	21	<b>23.2</b>	14.7	7.9	<b>18.7</b>	2.8	4.4	<b>28.2</b>
U.S. Average		21.8	15.7	7.6	15.0	2.8	5.4	31.7

Notes: These data include the District of Columbia. Figures highlighted in bold are significantly different from the U.S. average ( $p < .05$ ). A negligible proportion of individual tax is included for the no-income-tax states due to the small amount collected by Tennessee for interest from bonds, as well as notes and dividends from stock. "Other tax" includes motor vehicle licensing. Charges include fees for education, hospitals and other miscellaneous revenue.

Source: Author's calculations, using data from the U.S. Census Bureau's Annual Surveys of State and Local Government Finances

billion per year for a variety of "other taxes" which include estate taxes (death and gift taxes), documentary and stock transfer taxes, and severance taxes for the removal of natural resources like oil, timber and fish. Finally, corporate income taxes were collected at roughly \$50 billion per year during this period.

### State Strategies in General Revenue Collection

We can categorize the 50 states and the District of Columbia into four groups that summarize important differences in their general revenue collection strategies between the 2005-2006 and 2009-2010 fiscal years (see Table 1).

Tax strategies that minimize income tax contributions in favor of sales taxes are typically favored as pro-business or denigrated as regressive. Proponents argue that states with little or no income taxes attract high-wage workers to become residents and create business climates that encourage companies to stay or relocate into the state.<sup>1</sup> On the other side of this debate are anti-inequality advocates who point out that low-income residents typically face a much higher tax burden in a sales-tax driven system since they must spend a far larger proportion of their wages for living expenses than wealthier residents.<sup>2</sup>

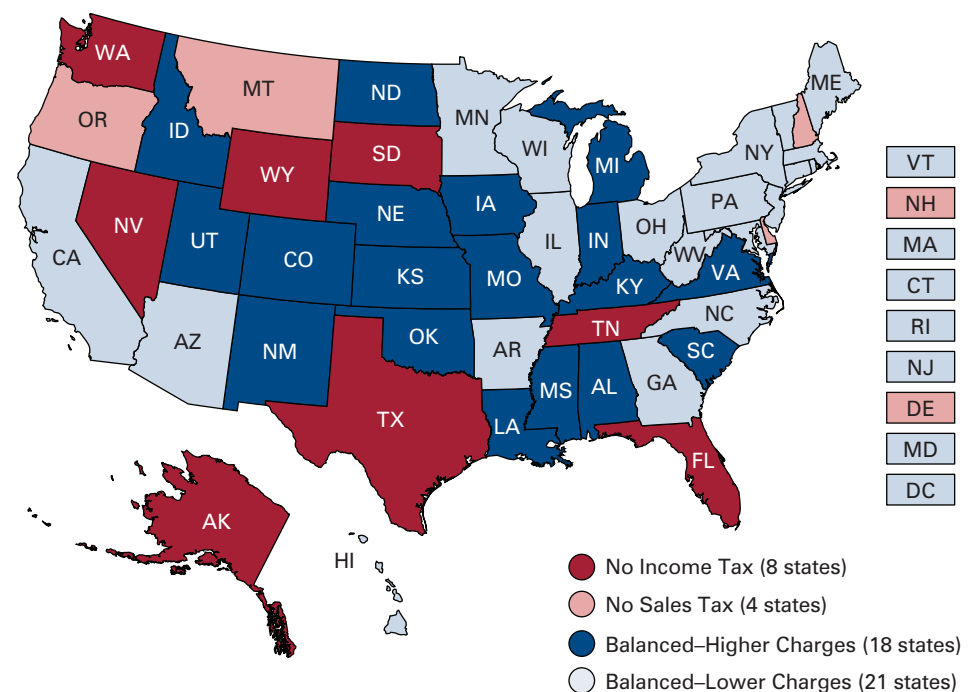
Eight states exemplify the no-income-tax approach and are

displayed in Figure 4.<sup>3</sup> These states also tend to charge relatively little or no corporate income taxes—only an average of 1.8 percent of general in-state revenue. Instead these government bodies rely on other taxes, notably high proportions of general sales tax (21.0 percent), as well as relatively high charges for services and state resources (36.7 percent) and the wide range of

other taxes that include estate and severance taxes (11.6 percent).

Despite considerable debate, the no-general-sales-tax approach is generally regarded as less business-friendly and more progressive in terms of the relatively higher burden on higher-income residents and corporations compared to lower-income workers. Anti-inequality advocates would caution that even

**FIGURE 4: Overall Revenue Trends by Components for Fiscal Years Ending 2006 through 2010**



Source: Author's calculations, using data from the U.S. Census Bureau's Annual Surveys of State and Local Government Finances

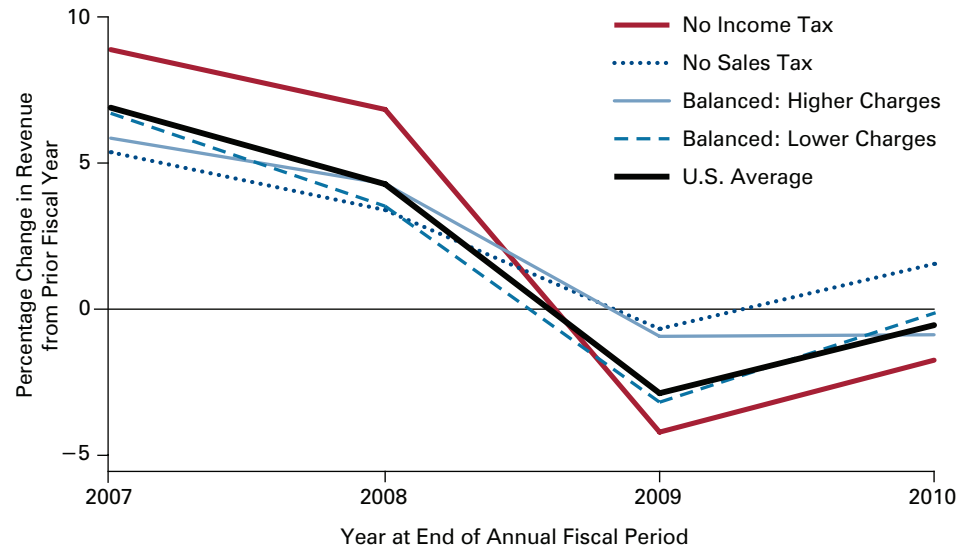
“  
*The states with the most precipitous decline in revenue were the no-income-tax states, which moved from having the highest average growth rate in 2008 to having the worst declines in 2009 and 2010.*  
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though this approach is likely to favor income taxes on wealthier groups, some states may impose flat income tax rates instead of progressive schemes that have higher rates at higher income brackets. While business leaders may be concerned at the higher income taxes that could result from a lack of sales taxes, they may applaud the possibility that retail businesses in states without a sales tax may benefit from lower effective prices and thus higher spending from local residents—and possibly residents of nearby states attempting to avoid sales taxes.

The second group of four states displayed in **Figure 4**—Delaware, New Hampshire, Montana and Oregon—do not collect a general sales taxes (only selective sales taxes) and to compensate seem to procure relatively high proportions of their revenue from charges (37.6 percent), other taxes (11.2 percent) and corporate income taxes (4.2 percent).

Avoiding the extreme tax collection strategies are the majority

**FIGURE 5: Annual Percentage Change in General Revenue from In-State Sources by State Revenue Collection Strategy for Fiscal Years Ending 2007 through 2010**



Source: Author's calculations, using data from the U.S. Census Bureau's Annual Surveys of State and Local Government Finances

of states which make use of both general sales taxes and individual income taxes. However, these “balanced” states can still be divided based on their reliance on charges. Indiana is among the 18 states that rely on charges more than any other major form of general revenue from in-state sources. They are also distinguished by having the lowest reliance on property taxes of any other revenue collection system (only 16.6 percent), as well as relatively low individual income taxes (13.9 percent) and corporate income taxes (2.3 percent).

The other balanced revenue strategy is used by 20 states and the District of Columbia and makes use of all major forms of general revenue from in-state sources, but charges never amount to more than one-third of the total (only an average of 28.2 percent). The trade-off is that this scheme tends to rely on property taxes (23.2 percent) and individual income taxes (18.7 percent) more than any other strategy.

### Impact of Revenue Collection Strategies on General Revenue

Now that we can appreciate the variety of revenue collection strategies used by state governments, what consequences might these have for their ability to obtain steady income from their in-state sources? **Figure 5** illustrates annual percentage changes in general revenue at the end of the fiscal years leading into the Great Recession—2007 and 2008—as well as the fiscal years following the recession—2009 and 2010.

Heading into the recession, states on average experienced high revenue growth of 6.9 percent between fiscal years 2006 and 2007, followed by a strong 4.3 percent growth between fiscal years 2007 and 2008. Notable among the different revenue collection strategies are the eight no-income-tax states that experienced the highest growth in revenue during these two periods with an impressive 8.9 percent increase in revenue between 2006 and 2007, and again a strong growth rate of 6.8 percent between 2007 and 2008.

■ **TABLE 2: Impact of Revenue Strategy on Percentage Annual Growth in General Revenue from In-State Sources over Prior Fiscal Year, 2007 to 2010, Random Effects Regression Estimates**

Fiscal Years Ending:	2007 and 2008	2009 and 2010
No Income Tax -Compared to Balanced-Lower Charges	6.070** (3.04)	-2.823* (2.35)
No Sales Tax -Compared to Balanced-Lower Charges	0.161 (0.06)	1.544 (0.98)
Balanced-Higher Charges -Compared to Balanced-Lower Charges	1.082 (0.70)	0.499 (0.54)
Fiscal Year 2007 -Compared to Fiscal Year 2008	1.690+ (1.77)	
Fiscal Year 2009 -Compared to Fiscal Year 2010		-1.470* (2.30)
Constant	4.132** (3.59)	-0.514 (0.73)
Observations	102	102
R-squared	0.14	0.14

t statistics in parentheses  
 \* significant at 10%    † significant at 5%    \*\* significant at 1%  
 Source: Author's calculations, using data from the U.S. Census Bureau's Annual Surveys of State and Local Government Finances

taxes and general sales taxes—states that levy individual income taxes appear to have had the most stability in general revenue from in-state sources between the 2006 and 2010 fiscal years. ■

**Notes**

1. A thorough review of the pro-business argument that supports a lack of income taxes is included within the “2013 State Business Tax Climate Index” report available at <http://taxfoundation.org/article/2013-state-business-tax-climate-index>.
2. This argument about regressive tax structures is well summarized by the Institute on Taxation & Economic Policy in their report “Who Pays? A Distributional Analysis of the Tax Systems in All 50 States,” available at [www.itep.org/whopays/](http://www.itep.org/whopays/).
3. Tennessee is included here among states that do not charge income tax since it only charges a relatively small tax on interest from bonds, as well as notes and dividends from stock, according to the State of Tennessee Department of Revenue.

“  
*States that levy individual income taxes appear to have had the most stability in general revenue from in-state sources.*  
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Regression estimates in **Table 2** suggest that compared to the most popular revenue strategy among states (the balanced approach with low charges), the no-sales-tax states had 6.1 percentage points higher general revenue growth across this two-year period.

However, **Figure 5** also shows that states saw their revenue collection rates decline substantially by 2.9 percent in 2009 and remain flat through 2010. The states with

the most precipitous decline in revenue were the no-income-tax states, which moved from having the highest average growth rate in 2008 to having the worst declines in 2009 and 2010 with decreases of 4.2 percent and 1.7 percent, respectively. States with other revenue collection strategies were notably less volatile—particularly the no-sales-tax states which experienced a relatively modest decline of 0.7 percent in 2009 and then were the only group of states that experienced revenue gains from internal sources (1.6 percent) in 2010.

Regression estimates in **Table 2** confirm the decline in general revenue for the no-income-tax states is 2.8 percentage points lower than the states with the balanced lower charges approach.

In conclusion, this study reveals consequences for revenue that may come as a result of the strategies that states employ to harness income from their own sources. While there may be political and philosophical motivations behind varying tax strategies—notably the decision to use or not use individual income